State and Local Business Taxes are Not Significant Determinants of Growth

State and local business taxes don’t significantly affect the cost of doing business, but the state rankings examined on this website embrace the faulty belief that by lowering taxes on businesses and the wealthy, states can entice firms to relocate to their state or expand their operations.

State and Local Taxes are a Small Part of Business Costs

The reason this strategy doesn’t work is that it focuses on a very small component of business costs, while businesses take many factors into account when making location decisions. All state and local taxes on businesses combined (including corporate and individual income taxes, sales taxes, plus local property taxes) represent only about 1.9 percent of total business costs on average for all states.¹ Corporate income taxes, in turn, are only about 8.6 percent of that 1.9 percent, or 0.16 percent, according to one estimate.² Put another way, a large corporate tax break that reduces a company’s corporate income tax bill by half represents a savings to the average firm of just 0.08 percent of total costs.³

Businesses weigh most heavily the business basics that comprise the other 98 percent of their cost structure, and which vary greatly depending upon what the company makes or does; which part of the company is being sited; where the company and industry are in their life cycle; where the company and its competitors already have facilities, and other factors. Common key variables include: proximity to markets and to suppliers; transportation infrastructure; supply of labor with appropriate education and skills; wage and salary rates; energy costs; occupancy costs (to buy or lease space); access to supporting business services; the quality of local schools, recreation amenities, climate and other amenities important in attracting and retaining skilled labor; and proximity to university research facilities. For service-sector companies, labor is the biggest cost; for manufacturing or warehousing, physical plant space is also a major expense.
The tiny change in the cost calculus from tax cuts does not change any meaningful share of site location choices as the differences in big-ticket cost items such labor, occupancy, energy, or raw materials, would dwarf anything a company could gain via tax breaks. As a result, nearly all of an across-the-board tax cut will be wasted on corporations that would have chosen or remained in a state anyway.

If tax rates do affect business location decisions to any degree, then states with lower taxes should experience more rapid growth, other things held equal. But that last phrase, “other things held equal,” is crucial. If a state lowers corporate taxes, it must deal with the loss of revenue by raising taxes on individuals and/or other businesses or by lowering the quality of public services, or some of both. Either action could make a state less attractive for private investment.

Research Shows Mixed Results, Little Evidence of Significant Tax Effects

As stated above, many factors influence business location decisions. To discern the effect of tax levels, researchers must use statistical techniques to hold all other relevant factors constant. The question is: if two states are similar in their business basics (labor skills and wages, access to markets and materials, occupancy and energy costs, etc.), will a difference in business taxes be associated with a difference in growth rates? Statistical techniques have become increasingly sophisticated over the past 25 years, enabling better ways to control for other location determinants and thereby generate more reliable answers to this question. While even the most sophisticated statistical analysis cannot prove causality, the more carefully a study controls for the whole range of factors reasonably believed to affect business decisions, and the more often such studies are replicated, the more confidence we gain in evidence of a causal relation.
Fortunately for those interested in how taxes interact with economic growth, there has been a large volume of research investigating this question over the past 40 years. Three summaries of the research, in 1988 by Robert Newman and Dennis Sullivan, 1991 by Timothy Bartik, and in 1998 by Michael Wasylenko, produced something of a consensus that the independent effect of state taxes on state growth is either not statistically significant or is very small. Subsequent literature reviews report continued mixed results, with several studies finding no significant effect of business taxes on state growth, and others finding statistically significant but small effects. Most recently, Gale, Krupkin and Rueben reviewed the literature and found the results remarkably “fragile”; research results often could not be replicated for other time periods, and the effects of taxes on growth in some studies disappeared or reversed in sign when models were specified differently. The same authors also conclude that “examination of recent state experiences with changing tax structures reveals little evidence of tax cuts driving growth.”

The preponderance of the evidence, then, from many dozens of peer-reviewed studies over several decades is that business tax cuts, if they could be enacted without cutting public spending, may or may not have some positive effect on state economic growth, but that any positive effect is likely to be quite small.

Tax Cuts Can Hurt State Services to Business

States’ balanced budget requirements mean that tax cuts often result in cuts to public services, which hurt growth as these services are essential to the economy. As Bartik has said: “[A]n economic development policy of business tax cuts may fail to increase jobs in a state or metropolitan area if it leads to a deterioration of public services to business. An economic development policy of tax increases may succeed in increasing jobs if it significantly improves public services to business.”

Business tax breaks could be financed, alternatively, by increases in taxes on households, but such a strategy will likely decrease consumer spending within the state, which hurts local retailers and other in-state businesses and the state economy.


2. From data in the Council on State Taxation reports (see note 1). This is the average proportion over the period 2003-2016.

3. 50 percent times 8.6 percent times 1.9 percent equals .08 percent. This is the average over all types of business, which is the relevant figure for considering the impact of a particular tax cut on overall business activity. The impact of a corporate
income tax cut on corporations only would be somewhat larger; however, considering corporations only, state and local taxes are only 2.3 percent of total corporate business expenses at most (see Michael Mazerov and Mark Enriques, “Vast Majority of Large Maryland Corporations Are Already Subject to Combined Reporting in Other States,” Center on Budget and Policy Priorities, November 9, 2010, Note 4), while the state and local corporate income tax represents about 19 percent of corporate state and local tax payments, according to IRS data, so the impact of a 50 percent corporate income tax cut is still very small: 50 percent times 19 percent times 2.3 percent equals 0.22 percent.


